



Evaluation of the Marie Skłodowska-Curie Actions Doctoral Networks

Criterion 3: Implementation

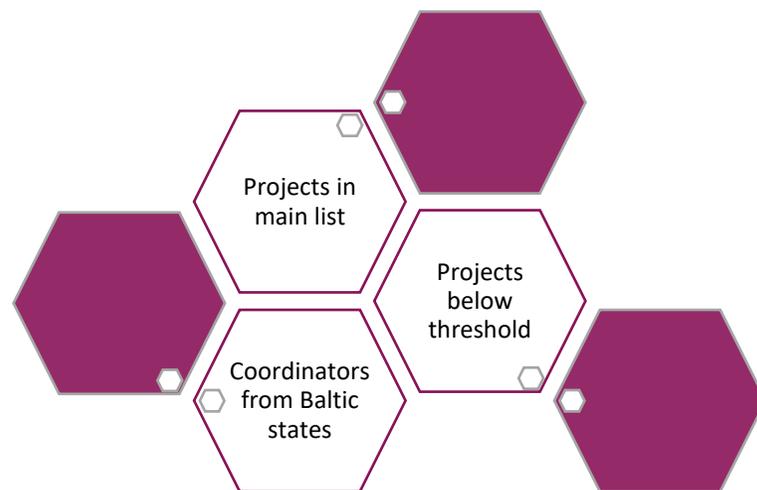
(20% weight)

Research Council of Lithuania
MSCA NCP



Implementation: aspects evaluated

1. Quality and effectiveness of the work plan, assessment of risks and appropriateness of the effort assigned to work packages.
2. Quality, capacity and role of each participant, including hosting arrangements and extent to which the consortium as a whole brings together the necessary expertise.





Projects in main list

3 projects from Widening countries in Main list (Total scores: 98.4%; 95.8%; 94.6%)

Work plan:

- *is very clearly presented;*
- *is described in detail;*
- *is coherently structured around the research projects and their associated objectives;*
- *The proposal includes a comprehensive description of the work plan.*

Assessment of risks:

- *The descriptions and selection of risks are meaningful. Sensible mitigation measures are outlined for all identified risks;*
- *A risk analysis with associated mitigation actions is adequately presented;*
- *Risks and mitigation strategies are convincingly presented and fully adequate.*

Work packages:

- *The functions and tasks of each work package are very relevant and well described;*
- *clear information about milestones, deliverables, and outputs of individual work packages;*
- *Deliverables and their due dates are appropriate, as well as the main milestones of the project;*
- *The proposal includes a comprehensive description of the work package, deliverables, milestones, individual research projects, and secondments.*



Projects in main list

Quality, capacity and role of each participant:

- *The capacity and role of each beneficiary and associated partner are convincingly justified;*
- *The roles and responsibilities of the consortium members are clear;*
- *the role and responsibilities of the different participants, are well described and meaningful given the size and composition of the consortium.*

Infrastructure:

- *The partners individually possess the required technical and operational infrastructures;*
- *The infrastructure and administrative resources needed to conduct the tasks are available at the hosting organisations' sites and are fully appropriate;*
- *The infrastructure and facilities for hosting secondments are relevant and appropriate for the execution of the research and training programmes.*

Weaknesses:

Marginal or even not identified.



Projects below threshold - Weaknesses

5 projects from Widening countries (Total scores: 58.8%; 61.4%; 58.8%; 63.4%; 68.2%)

Work plan:

- not effective;
- not detailed

Assessment of risks:

- have not been described in adequate detail;
- not considering different types of risks

Work packages:

- are not credibly detailed

Recruitment criteria for the selection of doctoral candidates:

- not clear;
- not enough detailed;
- gender balance – not enough information

Arrangements for the secondments:

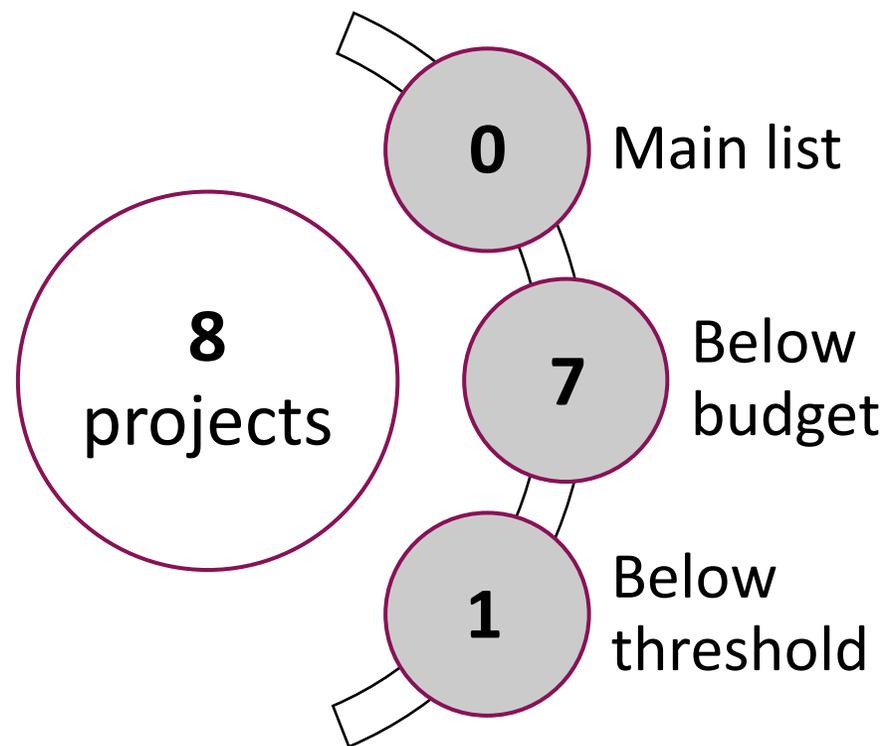
- unclear and not detailed enough

Others:

- overall objectives of the project might not be aligned to the resources



Coordinators from Baltic countries





Coordinators from Baltic countries. Strengths (1):

Work plan:

- coherent work plan;
- is sound, credible and detailed, thus providing for the achievement of the research and training objectives;
- is coherently organised with a good balance between training, research and management work-packages;

Assessment of risks:

- The proposal identifies correctly the risks linked to recruitment, project implementation and management, and these risks include appropriate mitigation strategies;
- The project risks are presented in detail at consortium level and appropriate mitigation measures are anticipated.
- Risk management is good and discussed at level of individual WPs, individual research projects and the whole consortium.

Work packages:

- The relevant work package description, in which deliverables, tasks, time-periods, milestones, and expected results are well presented;
- The proposal specifies the work packages exhaustively at high-quality, explaining the objectives, tasks, roles of beneficiaries and associated partners, deliverables, milestones.



Coordinators from Baltic countries. Strengths (2):

Infrastructure:

- The infrastructure of the participating organisations is extremely well suited towards the execution of the research and training programs.
- The infrastructures of the network as a whole are convincingly appropriate for successful implementation of the project.
- All the participating organizations possess the appropriate infrastructures that will allow them to carry out the tasks allocated to them in the proposal.
- The available infrastructure is excellent for the project and to support effectively the DCs.

Management structure:

- The management and governance structures, including the steering board and monitoring/evaluation processes, are convincingly detailed and appear appropriate.
- The management structure is well defined with clearly assigned roles.
- The governing structure, roles and procedures are well-formulated and fully in-line with the scope of the proposal.
- The organization structure is well planned, ensuring a smooth run of the network. The roles, tasks and responsibilities of each management structure are specified.

Environmental aspects:

- The proposal addresses environmental aspects, in light of the MSCA Green Charter.
- Environmental aspects are appropriately considered.
- Environmental aspects are appropriately considered in light of the MSCA Green Charter.



Coordinators from Baltic countries. Weaknesses (1):

The risk management plan:

- not adequately elaborated;
- does not address potential research-related risks;
- The plans to mitigate risks associated with research and implementation are not sufficiently convincing.

Milestones and deliverables:

- are not properly planned/scheduled to support monitoring progress;
- are not precisely quantified to enable a proper monitoring of the project's progress.

Work packages:

- The interaction between the technical WP and the individual research projects is unclear;
- The scientific and technical tasks of WP and the individual projects are not explained in detail.



Coordinators from Baltic countries. Weaknesses (2):

Others:

- *The research facilities and infrastructure of some associated partners are not described in sufficient detail;*
- *The description of gender aspects regarding the recruitment strategy is rather limited;*
- *Insufficient detail is provided on some of the activities in order to estimate the resources that are needed;*
- *The management structures foreseen are too complex;*
- *The proposal does not include mechanisms for conflict resolution;*
- *The role and the time allocated to the tasks of most of the key persons are not clearly discussed.*



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